San Bernardino Valley College Curriculum Approved: December 8, 2004 Last updated: November 2003

## I. COURSE DESCRIPTION:

Α.	Department Information	
	Division:	Business & Information Technology
	Department:	Business Administration
	Course ID:	BUSAD 151
	Course Title:	Human Relations
	Units:	3
	Lecture:	3 hours
	Prerequisite:	None

B. Catalog and Schedule Descriptions: This course provides a basic understanding of human interactions in the workplace, focusing on the roles of the individual, the group, and the organization as a whole.

### II. NUMBER OF TIMES COURSE MAY BE TAKEN FOR CREDIT: One.

#### III. EXPECTED OUTCOMES FOR STUDENTS:

Upon successful completion of the course, the student should be able to:

- A. explain the roles of the individual, group and organization.
- B. describe current motivational theory.
- C. demonstrate an understanding of group dynamics.
- D. evaluate problems using principles of organizational psychology.
- E. demonstrate an understanding of issues related to organizational change.

#### IV. CONTENT:

- A. Introduction
  - 1. What is organizational behavior?
- B. The Individual
  - 1. Foundations of individual behavior
  - 2. Values, attitudes, and job satisfaction
  - 3. Personality and emotions
  - 4. Dealing with personal issues within the organization
  - 5. Perception and individual decision making
  - 6. Basic motivation concepts
  - 7. Motivation: From concepts to applications
  - 8. Developing a personal communications style
- C. The Group
  - 1. Foundations of group behavior
  - 2. Effectively grouping employees
  - 3. Understanding work teams
  - 4. Communication
  - 5. Leadership and Trust
  - 6. Power and Politics
  - 7. Conflict, negotiation, and resolution
  - 8. Organizational culture
- D. Organizational Dynamics
  - 1. Organizational change and stress management
  - 2. Organizational communications
  - 3. Power, politics, and status

### V. METHODS OF INSTRUCTION:

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- A. Lecture
- B. Group Discussion
- C. Cases/Problem Solving
- D. Written Assignments/Term Paper

## VI. TYPICAL ASSIGNMENTS:

- Reading, writing, critical thinking
  - 1. Read; be familiar with organizational changes and the supervision of a culturally diverse work force.
  - 2. Analyze the nature of the workforce, and how it has changed in the last 50 years.
- B. Class and Group Discussions
  - 1. What are some of the issues, which support or erode trust in an organization?
  - 2. Meet in groups of three to five members and develop a list of issues, which would influence management's creation of work teams

# VII. EVALUATION:

Α.

- A. Methods of Evaluation
  - 1. Examination: Objective and essay
    - a. Describe and explain Hertzberg's two factor
      - theory of motivation employees.
    - b. List and describe the principles of organizational psychology.
  - 2. Class participation
  - 3. Oral and written assignments
- B. Frequency of Evaluation
  - 1. Two tests
  - 2. Mid-term oral and written assignments
  - 3. End of term presentations

### VIII. TYPICAL TEXTS:

DeCenzo, David. <u>Human Relations: Personal and Professional Development</u>, Upper Saddle River, NJ: Prentice-Hall, 2003.

Carr-Ruffino, N. <u>Managing Diversity: People Skills for a Multicultural Workplace</u>, 4th Ed. Upper Saddle River, NJ: Prentice-Hall, 2003.

DeJanasz, Suzanne and Dowd, Karen O. and Schneider, Beth. <u>Interpersonal Skills in</u> <u>Organizations</u>, Columbus, OH: McGraw- Hill Irwin, 2002.

### IX. OTHER SUPPLIES REQUIRED OF STUDENTS: None.